

EU News Bulletin

The latest monthly EU funding opportunities, news, publications and events of relevance to Ireland's local and regional level

Number 63 – September 2009

Produced by the Irish Regions Office (IRO), Brussels
In association with the Institute of Public Administration (IPA)



Inside in News & Policy...

- **Drinking Water**
- **Urban Mobility**
- **Involvement in EU Governance**
- **Environmental Sustainability Index**
- **Locally managing migration**
- **Sports volunteering**
- **Local entrepreneurial visions**
- **Broadband network guidelines**
- **Regional airport aid**
- **SME access to finance**
- **Air Quality improvement**
- **Mapping clusters**
- **European Maritime Day 2010**
- **Culture & Cohesion Policy**
- **R&D expenditure compared**
- **Reviewing EU innovation**
- **'Smart cities' for clean energy**
- **Finance Position Vacancy**
– Dublin

FUNDING

Informal Learning

This call under Youth in Action (stream 4.6) is to support partnerships between the European Commission (Education, Audiovisual and Culture Executive Agency) and regions, local authorities or NGOs which develop or reinforce their long-term actions, strategies and programmes in the field of non-formal learning and youth. The call will finance projects aimed at combining a wide range of activities, including transnational youth exchanges and national youth initiatives. Funded projects will last up to two years and the maximum EU grant per project will €100,000. The programme of activities must start between 1 April and 1 September 2010, and may run for two years.

Deadline: 1 December

Fundamental rights and citizenship

The next call for proposals for transnational projects under the Fundamental Rights and Citizenship programme is expected to be launched in December. The call will fund approximately 30 transnational projects, on the following priority areas: i) Protection of the rights of the child; ii) Combating racism, xenophobia and anti-Semitism; iii) Fight against Homophobia; iv) Active participation in the democratic life of the EU; v) Training and networking between legal professions and legal practitioners; vi) Data protection and privacy rights. EU co-financing will cover up to 80% of the eligible costs of the projects, and grants will vary between €100,000 and €1 million.

[Further information](#)

Drug prevention

The European Commission has published the 2009 annual work programme of the Drug Prevention and Information programme. Around €2 million will be available for the next call for proposals (planned to be launched at the end of 2009), financing up to 20 transnational projects in the following areas: a) exchange of best practices on drug-demand reduction; b) awareness raising activities on the health and social problems caused by drug use; c) support measures aimed at preventing drug use; d) supporting the involvement of civil society in the implementation of the EU Drug Strategy. EU grants per project can range between €75,000 and €500,000 and cover up to 80% of the project eligible cost.

[Further information](#)

ICT4EE deadline extended

The Commission has extended the deadline to apply for the Best ICT for Energy Efficiency Project Award to 15 October. The competition, which carries a prize of €20,000, is open to any publicly funded research and technological development project. The award aims to promote innovation in ICT that will contribute to improvements in energy efficiency.

[Further information](#)

Services sector: regional innovation seminars

The KISPLATFORM consortium (funded by Europe Innova) on accelerating the take-up of innovation in the services sector through better SME support mechanisms is opening a call for expressions of interest in availing of up to €13,000 funding to cover the hosting a regional half-day event in 2010. Applications on behalf of regions "with a strong interest and track record in supporting the growth and expansion of knowledge intensive services companies and/or in the transformation of traditional manufacturing industries towards a knowledge-based service economy" will receive preference.

The event programme should focus on the importance of Knowledge Intensive Services to the local economy in question - particularly investment and support measures in a local/regional context to stimulate and develop growth of a vibrant services sector and to transform a traditional manufacturing economy into a knowledge based service economy. The showcasing of high growth companies (or those with good potential) and local enterprise success stories will also need to be incorporated to highlight best practice in fostering, organising and managing process and service innovation.

Regionally-based consortia involving actors such as innovation/development agencies, chambers of commerce, and other public or private innovation support providers (e.g. BICs) are welcome to apply.

[Deadline: 30 October](#)

E-mail Mr Alessandro Fazio at KISevents@e-unlimited.com

[Other recent calls](#)

[Partner Searches received by the IRO from other regions](#)

NEWS & POLICY

Drinking Water

Local and Regional Authorities are being offered a chance to have an early stage input into the revision of the Drinking Water Directive (DWD) through a joint initiative of the Committee of the Regions (CoR) and the European Commission. This is part of an ongoing effort to tap into the collective experiences of Europe's local and regional levels in their key areas of activity.

The exercise is intended to provide a contribution to DG Environment's plan to carry out an Impact Assessment consultation as part of the proposal for the revision of the Drinking Water Directive (98/83/EC). Under the revision the Commission aims to introduce the concept of "source to tap" Water Safety Plans to ensure better water quality management; to adapt some of the existing quality standards; and to lower the threshold at which reporting obligations on the quality of water intended for human consumption would apply – namely to cover daily supply systems of less than 1000 m³/intended to serve less than 5,000 people.

Participation in the impact assessment will be based on questionnaire which should be filled in by someone with experience in water management, public health or environmental protection prior to the 25 November. This is the second recent attempt by the CoR to organise an Impact Assessment consultation for local and regional actors.

[Survey](#)

[Directive revision](#)

Urban Mobility

Urban congestion is recognised as a significant problem in terms of both hampering the movement of people and goods to realise economic potential and of emissions. The 30 September publication of the European Commission's long awaited 'Action Plan on Urban Mobility' – almost a year behind schedule and following upon the September 2007 Green Paper on Urban Mobility – proposes 20 measures intended to make the provision of urban travel at local and national levels "easier, greener and better organised" according to Commissioner Tajani.

The plan addresses areas where action at EU level is felt most appropriate to improve urban transport management, in particular by encouraging exchange of information and good practices among cities, possibly leading to the adoption of "voluntary commitments", on issues such as:

- more joined-up travel planning and improved information;
- green areas accessibility standards;
- increased passenger rights; and
- energy-efficient driving.

To accelerate the take-up of sustainable urban mobility plans by local authorities the Commission will prepare information material and launch training and promotional activities as well as producing guidance documents on key aspects of these plans such as urban freight distribution and intelligent transport systems. Heightened emphasis will also be placed on pioneering practical low emissions research and demonstration projects and on establishing links with EU policies for health, cohesion and disability. The actions are set to be launched over the next four years.

One area the plan shies away from is introducing new funding mechanisms on the basis that this is a national responsibility. However, the Commission is in the process of assessing the transport sector's future funding needs and streamlining its existing Structural Funds, European Investment Bank and the Seventh Framework Programme for Research and Development instruments to better correspond with market needs and policy objectives.

[Action Plan Summary](#)

Formalising local & regional involvement in EU governance

Having recently adopted a White Paper on Multilevel Governance setting out a vision of how the EU decision-making process needs to evolve, the Committee of the Regions (CoR) has now commenced a process of consultation with Community Institutions and the wider public in order to gather opinions and observations on the best way to achieve this goal. This is especially timely as another five-year cycle dawns in Brussels with a new European Parliament now in place and the Commissioners, as well as the CoR members, set to be renewed later this year.

The White Paper is based on a governance model which better involves local and regional authorities in the formulation and implementation of Community policies and includes some examples intended to illustrate good practice in multilevel governance at EU level.

[White Paper](#)

Comments may be submitted up to 30 November: governance@cor.europa.eu

Environmental Sustainability Index

In search of a means of complementing the traditional system of Gross Domestic Product (GDP) to measure the standard of living, performance and progress of countries and regions, the European Commission has submitted a position paper to Member States and the European Parliament entitled 'GDP and beyond: Measuring progress in a changing world'. This initiative confirms an intention as of 2010 to produce a new comparative yardstick based on more rounded statistics beyond the purely economic.

The somewhat less tangible or difficult to quantify factors that will be considered in calculating this new Environmental Sustainability Index include not only green concerns, such as water use and waste generation, but also societal aspects including inclusiveness. "GDP was not intended to be a measure of well-being. It doesn't pick up on issues that are vitally important to the quality of our lives such as a clean environment, social cohesion or even how happy people are" according to an 8 September Commission statement. This is intended

to form a long-term policy-making tool which better reflects realities on the ground by providing a counterbalance to the seemingly positive economic activity arising from clearly negative issues such as the overuse of natural resources or disaster recovery measures.

As an extension, the Commission is also pledging to develop a 'European Sustainable Development Scoreboard' in order to allow for the identification of environmental trends and a benchmarking of best practices. To make this more of a reality it is intended to greatly speed up the processing and release of environmental and social data by Eurostat so that it is as timely as the economic equivalent.

[Further information](#)

Locally managing migration

A new policy paper from 19 members of the Eurocities network calls for a greater local authority say in the development and monitoring of immigration strategies. 'Cities and Economic Migration: challenges and local policy responses' is a contribution to the Commission's 'Stockholm Programme' for a common framework on how Member States should deal with immigration, asylum and integration over the next five years, and set to be debated by Justice Ministers in the autumn.

The paper analyses current migration impact trends in areas for which local authorities may have responsibility. These include promoting social inclusion; combating discrimination and racism; ensuring political participation; planning for accessibility and transport; communicating migrant issues with all communities; and accurately researching the collective local-level effects of newly arrived populations.

Based on a collection of good practices in these fields, the study offers a toolkit for cities wishing to improve their migration policies. Among the key observations are the need for practical measures to be designed in a sustainable way, rather than as one-off interventions; and for civil society organisations including, where appropriate, businesses, to be closely involved in the development of actions and strategies.

The study portrays human mobility in terms of its immediate economic productivity and long-term demographic

replenishment potential. To that end, national and European authorities and employers are urged to work with cities to recognise migrants' skills and professional qualifications, and to develop these further, including through improving access to language training and by clamping down on unethical labour exploitation. In terms of the adequacy of support available to achieve proper social inclusion, the paper warns that greater provision should be made for the integration of intra-EU migrants with a reorientation of some EU support programmes such as the Integration Fund (currently exclusively focused on non-EU nationals) being suggested.

[Further information](#)

Sports volunteering

Back in 2006, EU sport ministers recognised "the specific nature" of non-profit sports organisations and agreed that the difference between voluntary non-profit sports organisations and profit-seeking business enterprises "should be taken into consideration in Community policies". As part of a wider study on volunteering in the EU, launched in March, to reach a better understanding on the matter in different Member States and to help determine whether possible future policies and actions could be more effectively implemented at the European level, an online survey on volunteering in sport has now been launched by the European Commission. This comes ahead of the European Year of Volunteering in 2011.

Sports organisations, clubs and other stakeholders are being asked to give their impressions of how grassroots sports structures currently work in their country and what the key trends are in order that the EU can tailor possible future policies and actions including funding supports. The themes covered in the survey include the regulatory framework for volunteering in sport, the socio-cultural dimension, and challenges and opportunities. More specifically, the survey tries to determine issues including the extent, if any, of legislation on the promotion or engagement of volunteers; experiences with recruiting, retaining and replacing volunteers; and whether specific tax exemptions are applied to sports organisations.

The survey is intended to provide a key basis for drafting 27 national factsheets on volunteering in sport which will address the extent of sports volunteering,

the relevant policies and regulatory and institutional arrangements in place, and the impact arising. A report analysing the main findings of these will be developed as a means of forming recommendations.

[Further information](#)

Local entrepreneurial visions

A pilot scheme to recognise outstanding dynamic vision in building on the potential of the local and regional entrepreneurial environment will be launched by the Committee of the Regions on 6 October. "Give a new vision to your region and make it known throughout Europe!" is the rallying call behind the European Entrepreneurial Region (EER) initiative. As with most EU definitions of a 'region', this may be applied to administrations at various levels. Consequently, formal strategies on economic development at city, county or regional level could be considered. Up to three entrants with the most credible and forward thinking action plans will be granted the label of "European Entrepreneurial region of the year" in February 2010.

[Deadline: 15 January 2010.](#)

Broadband network guidelines

A set of guidelines on ensuring compliance with EU State Aid rules in relation to broadband networks, published on 17 September, are based on the Commission's experiences in recent years with programmes such as Ireland's Metropolitan Area Network (MANs, begun in 2006) and the subsequent National Broadband Scheme as well as on comments received during public consultation in 2008. Investment in broadband networks is a key element of the European Recovery Plan, for which the Commission provided over €1 billion last January through the European Agricultural Fund for Rural Development (EAFRD) to extend and upgrade high-speed internet in rural communities.

The guidelines are intended to help public authorities and others to invest these funds in an effective and equitable manner by means of a clear and predictable framework to accelerate and extend network roll-out. Although they contain an overall objective of balancing encouragement of rapid and widespread broadband deployment with respect for

the role of private investment and competition through a series of safeguards, specific provisions concern how public funds can be channelled towards fostering investment in core networks of Next Generation Access ('NGA') in underserved and unprofitable areas (so-called 'white' and 'grey' areas) where private operators have not shown an interest.

[Further information](#)

Regional airport aid guidelines

The Commission has announced its intention to publish a revision of the Guidelines on State Aids for regional airports in early 2010. The current guidance, approved in December 2005, set the limits on public funding that can be provided to airports and outlines the situations under which airlines can apply for public funding for developing new routes serving regional airports. The revision is expected to provide better clarity on the definition of public policy infrastructure.

[Current guidelines](#)

SME access to finance

A Eurobarometer survey carried out in June and July to assess how European small and medium-sized enterprises (SMEs) are dealing with financing issues in the current economic climate has been released on 21 September.

Its scope relates to an overview of:

- SMEs financial situations, growth, innovative activities and need for external financing;
- use of internal resources and external sources of finance (e.g. debt financing);
- experiences and perceptions of applying for various types of external financing including availability and changes in terms and conditions of bank financing;
- loan sizes and purposes;
- confidence to talk about financing of future projects and developments with banks and equity investors, and preferences and expectations for future financing.

The results indicate that SME access to finance across Europe is proving difficult, for almost half of those surveyed as the availability of bank loans has deteriorated. Despite this, over 70% of

SMEs got all or part of the loan they wanted recently, and only 15% experienced full rejection.

The stand-out findings from managers of Irish firms are:

- 80%, the joint highest rate in the EU27, had used a form of debt financing: (loan, grants, overdraft, trade credit etc.) over the past 6 months with one of the highest rates (32%) of use of external financing and of having applied for trade credit from other companies (14%);
- Just 6% (lowest rate) have not used any form of financing;
- 23% believe that internal funds had decreased their need for external financing in the past six months;
- 5% report no debt ("non-leveraged") – the lowest level in Europe.

[Summary](#)

Air Quality improvement

An emissions inventory report that compiles data on levels of air pollutants across the EU from 1990 to 2007 has been published by the European Environment Agency (EEA). Although levels of major air pollutants continued to decline in the EU in the latest year of the study, the housing and road transport sectors are becoming increasingly significant sources of pollution.

The report shows that several Member States are having difficulties in meeting quality standards deriving from the EU Air Quality Directive – a likely barrier to the European Commission hopes that last December's '20-20-20' climate change and energy package will contribute towards better air quality, via improvements in energy efficiency and a greater use of renewable energy.

[Report](#)
[EU Air Quality legislation](#)
[Climate change and energy package](#)

Mapping clusters

The main research findings, results and achievements of the first three years of the European Cluster Observatory are presented in a new publication 'EU Cluster Mapping and Strengthening Clusters in Europe'. In its next phase, the Observatory is set to broaden the online services it offers by strengthening its collaborative functions including

providing more scope for benchmarking and partner searches. An enhanced web-based database will incorporate new data not only on cluster performance but also on regional business framework conditions and will also allow users to customise their own regional and cluster categories.

[Further information](#)

European Maritime Day 2010

The upcoming Spanish Presidency of the EU has announced that it will host the European Maritime Day for 2010 in Gijón in Asturias from 19-21 May. This year's event, held in Rome last May, focused public attention both on Europe's rich maritime heritage and on the crucial role the maritime sector plays in the development of a sustainable future for the EU.

The main focus for the 2010 event, and events being organised to coincide with it across Europe, will be on innovation. Maritime stakeholders and institutions from all around the EU will have the opportunity to showcase activities and ambitions, exchange knowledge and ideas for the future, as well as to explain how much the diverse maritime sectors can continue contributing to the quality of life right across Europe.

[Further information](#)

Culture & Cohesion Policy

A study on the often hidden contribution of culture-based initiatives to local and regional development as part of EU Structural Funds has been launched by the European Commission. The organisers are searching for examples of successful projects which have proven their effectiveness in socio-economic terms. A seminar will be held in Brussels on 11 November for which travel costs will be reimbursed.

[Further information](#)

R&D expenditure compared

Eurostat has published the 2009 edition of its 'Science, Technology and Innovation in Europe' overview. According to the publication, the EU 27 Member States spent €229 billion on Research & Development in 2007,

equivalent to 1.85% of GDP. Ireland's €2.5 billion expenditure meant an 'R&D Intensity' estimate of 1.31% of GDP (practically unchanged on 2006), placing it 13th overall. This is narrowly ahead of Spain but trailing behind not only the leading lights, Sweden and Finland who allocate 3.6% and 3.47% respectively to knowledge activities, but also Slovenia and the Czech Republic.

More encouraging was the finding that 47.2% of Irish enterprises are performing "innovation activities". This is comfortably ahead of the average (38.9%) and ranks seventh overall though well behind runaway leader Germany (62.6%). This work is carried out by Ireland's estimated 18,556 R&D personnel. Although their number is only a fraction of that of equivalent sized countries such as Denmark and Finland they reflect a significant growth in this field since 2001 and accounted for some 1.55% of jobs in Ireland in 2006 with 0.9% being researchers.

[Further information](#)

Reviewing EU innovation

More coherent and decisive action based on an EU-Member States partnership approach in order to achieve the shift towards a knowledge-based low-carbon economy is the cornerstone of a 2 September Commission Communication entitled 'Reviewing Community innovation policy in a changing world'. The areas noted for for improvement include public procurement to support innovation; the protection of intellectual property rights; innovation in services and ICT; the simplification of EU programmes; the provision of venture capital; building synergies between research and production; better cooperation between Member States and regions; and the development of the Lead Market Initiative.

The document stresses the need for legal, regulatory and standardisation conditions to enable and stimulate innovation. Furthermore, it advocates detailed financial evaluation of support for research and innovation as well as the need to build more synergies between actors in the innovation process.

The Communication is intended to feed into the preparation of the new European Innovation Plan, due to be launched in spring 2010. The Commission has also used this opportunity to pledge to explore

the feasibility of proposing a European Innovation Act grounded in sustainable development principles as an integral part of the future European reform agenda beyond 2010.

[Communication](#)

'Smart cities' for clean energy

Developing a network of 25 to 30 European 'smart cities' as a means to pioneer and demonstrate groundbreaking self-reinforcing energy efficiency, renewable energy actions and green technologies is a key recommendation emerging from a draft Communication setting out funding options for the EU's Strategic Energy Technology Plan (SET Plan).

The thinking behind this is that the chosen cities, which would be expanded from initial 'low-carbon zones' would serve as "the nuclei from which smart networks, a new generation of buildings and alternative transport means, will develop into Europe-wide realities that will transform our energy system". The development of large-scale testing and demonstration facilities and plants in bio-energy, wind power, solar energy, carbon capture and storage (CCS) technology, and, where appropriate, new generation nuclear reactors are foreseen.

Among other issues, the Communication is intended to speed up market uptake of current low-carbon technology and to address the worrying fall-off in basic European energy research and technology development in recent years. Consequently, the draft Communication suggests that existing EU funding instruments for research need to be significantly reinforced.

Firmer details of the estimated €50 billion funding plan for the coming decade are expected to be unveiled at the SET Plan summit organised by the Swedish EU Presidency on 21-22 October in Stockholm. It is expected that the smart cities initiative and other renewables and urban energy-efficiency schemes would be the key beneficiaries of any unspent funding allocated to strategic energy (CCS and grid connection) projects under the European Recovery Programme announced last spring.

[Further information SET Plan](#)

Finance Position Vacancy

The European Foundation for the Improvement of Living and Working Conditions, based in Loughlinstown Co. Dublin, is recruiting a Budget Officer. The deadline for applications is 16 October.

[Further information](#)

PUBLICATIONS

Urban Development: Public-Private Partnerships and Energy Management

Eurocities have published the main conclusions and case studies discussed at their most recent workshops of their URBAN MATRIX project which is designed to create a knowledge transfer platform to provide local authorities with the necessary expertise to develop solutions to complex Sustainable Urban Development issues.

['Public-Private Partnerships & Sustainable Urban Development' 'Energy Management for Sustainable Cities'](#)

Interregional projects

INTERREG IVC have published a brochure summarising the 41 approved initiatives being undertaken by regional and local authorities to improve their regional development policies in the areas of Innovation and the Knowledge Economy, and Environment and Risk Prevention. The following approvals have an Irish element:

- PIKE – improving regional and local Innovation & Knowledge Economy policies through the exchange, and transfer of e-Government and Wireless Broadband good practices (led by the Donegal-based ERNACT trans-European grouping on regional ICT development along with Donegal & Galway County Councils);
- Flipper – Flexible Transport Services and ICT platform for Eco-Mobility in urban and rural areas (Ring a Link Rural Tourism Ltd., serving Carlow, Kilkenny & Tipperary South);
- MITKE - maximising the role of Business Areas and Industrial Parks (BAIPs) as a policy and planning instrument for local and regional

development (Shannon Development & Udaras na Gaeltachta); and

- Sharing Experience Europe – integrating design into regional and national policies to boost innovation, entrepreneurship, sustainability and social and economic development (Centre for Design Innovation at the Institute of Technology Sligo).

[Further information](#)

Contributions wanted for EU Projects Compendium

The IRO is currently compiling an online compendium of EU projects undertaken in recent years by local authorities. If you would like details of your organisations' activities to be included in this document please forward details to ronan.gingles@iro.ie

EVENTS

On request and whenever possible, IRO staff can attend meetings and seminars in Brussels on behalf of local & regional authorities.

27 October, Brussels Social Challenges to Territorial Cohesion

The European local inclusion and social action network ELISAN will host a conference to debate the social dimension of the principle of territorial cohesion (a complement to the more established notions of economic and social cohesion as set out in the European Commission's Green Paper from 2008) and its role in securing sustainable and balanced territorial development in Europe. The event will aim to highlight the extent to which local authorities are not only concerned but also have their own contribution to make towards balanced territorial development in terms of demographic change, rural/urban imbalances, equal rights and access to social services.

[Further information](#)

27 October, Brussels Local Enterprise

'Local Enterprises stepping up: from global crisis to new opportunities' is the title of the 12th annual CEEP Local Enterprise conference which will discuss the search for stability in economic turmoil. CEEP is the European Centre gathering both public and private enterprises and organisations at national, regional and local level, which are public employers or providers of services of general interest and is one of the three European cross-sectoral Social Partners. Topics of the sessions include energy supply and innovation, water infrastructure, and the Treaty of Lisbon.

[Further information](#)

27-29 October, Düsseldorf Adapting to Climate Change

Encore – the Environmental Conference of the European Regions – is holding an symposium on 'Strategies for Adapting to Climate Change in the Regions of Europe'. The event will examine how this global phenomenon can be mitigated by local actions and cooperation across frontiers to exchange knowledge on adaptation policies and techniques.

[Further information](#)

3 November, Brussels A future Integrated Local Development programme?

In light of the ongoing debate on the future shape of the EU Budget, EURO CITIES, with support from the European Commission DG for Employment and Social Affairs, is developing recommendations for an EU instrument on integrated local development from 2013 onwards. This seminar will look at possible tools and funding frameworks that could be used to refine a "people and place" approach to addressing Europe's strategic challenges and to feed into the policy development process. Arrangements and programmes that promote physical and environmental improvement as well as coordinated social and economic development will be presented. Travel and accommodation costs will be covered for a limited number of participants.

[Further information](#)

6 November, Limerick Regional Development

As part of the celebrations of its fiftieth anniversary, Shannon Development will host a conference at Thomond Park on 'Dynamic Regions'. The event will incorporate international perspectives from continental Europe and the UK as well as addressing key issues in overall Irish regional policy (its role in national recovery; progress on the National Spatial Strategy; and the likely territorial impacts of the challenges that lie ahead for Ireland) and local activism (combining 'top-down' with 'bottom-up' governance; strategic planning at city region level; and place-making to foster competitiveness).

[Further information](#)

Further details:
kellyb@shannondevelopment.ie

16-18 November, Hamburg City Climate Conference

The first Annual Conference of the Covenant of Mayors– Hamburg City Climate Conference will examine the role and responsibilities of urban areas in determining the future of our planet as the main players in climate action. The conference will examine urban strategies to promote clean energy and clean transportation; mechanisms to decouple urban growth from CO₂ emissions; and sustainable energy action plans the Covenant Cities have committed to achieve.

[Further information](#)



Irish Regions
Brussels Office
Oifig Réigiún na hÉireann, An Bhrúiséil

Working for Ireland's
local and regional levels in Europe

Rond-Point Schuman, 11 B-1040 Brussels
www.iro.ie

Robert Collins	Ronan Gingles
Head of Office	EU Programmes & Communications
robert.collins@iro.ie	ronan.gingles@iro.ie
Tel: +32 2 2331122	Tel: +32 2 2331120
GSM: +32 498120821	GSM: +32 493203666

Reproduction of content is authorised provided the source is acknowledged. (Irish Regions Brussels Office, 2009)